

PACIFIC BRANDS

Half Year Results Presentation

for the six months ended 31 December 2005



Paul Moore, Chief Executive Officer

23 February 2005



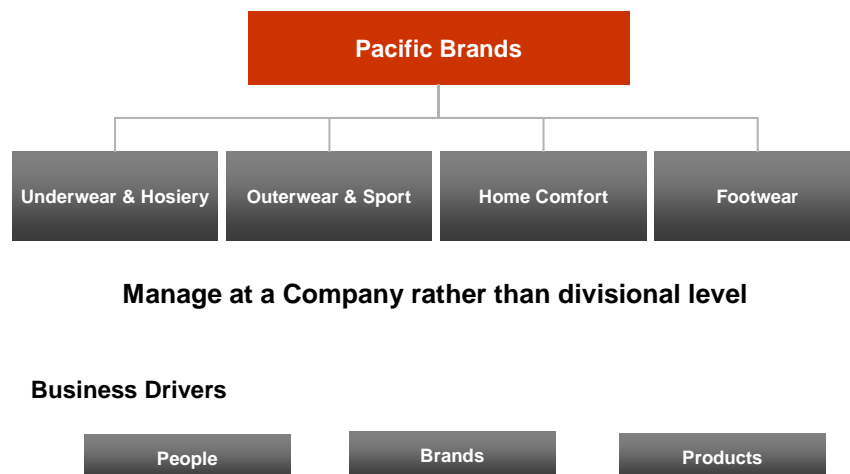
Highlights

- Strong growth in EBITA and NOPAT
- Continued re-balancing of business between branded and non branded
- Improved margins
- Growth in major brands
- Ongoing investment in brand building
- Focus on China sourcing and logistics
- Strong interim dividend

Growth in EBITA

- Group EBITA of \$90.6m - up 10.8% on previous corresponding half
- Continued focus on margin improvement
- On track to achieve year end forecasts
- Projects to drive on-going efficiencies
 - Supply Chain improvements
 - Complexity reduction
- Issues
 - Intimate Apparel
 - Outerwear and Sport

Group Structure - Balanced Business

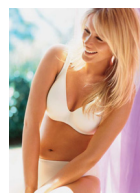


Branded v Non branded

- Moving towards the ideal mix - continue to re-balance
- Need the right mix between volume and margin
- Growth in major brands of 3.5%, over 5% if take out Outerwear and Sport
- Housebrands and retail sourcing have impacted weaker brands
- Currency impact on sales
- Issues
 - Retailers doing their own sourcing
 - Effect on international sales of exchange rate

Brand/Product Development

- Ongoing commitment to brands
- Continue to drive major categories
- Range of campaigns



Sourcing and Logistics

- Supplier rationalisation
- Continued development of China sourcing
- Shorter retailer replenishment cycles
- Increasing freight and distribution costs
- Guaranteed full freight requirements
- Increased retailer direct deliveries

Brave New Way - Programme

- Complexity reduction
 - Factory closures
 - Exited local intimate apparel manufacture
- Range Management
 - Reduced SKU numbers
- Tail Management
- Product introduction hurdles
- Improved speed to market
 - Successful integration of Kolotex

Strategic Acquisitions

- Fragmented industry presents opportunities to participate in industry consolidation - natural acquirer
- Successful integration of Kolotex
- Limited activity since float but:
 - Recent Announcements
 - Licence of Merrell Outdoor Footwear - October 2004
 - Joyce - December 2005
 - TMI - January 2005

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Stephen Tierney, Chief Financial Officer



Underwear and Hosiery

Outerwear and Sport

Home Comfort

Footwear

Group Financial Results



Key Group Financials

| Half Year ended 31 December (A\$ million) | HY05 | HY04 ¹ | % Change |
|---|-------|-------------------|----------|
| Sales revenue | 798.4 | 811.2 | (1.6) |
| EBITDA | 98.2 | 90.1 | 9.0 |
| EBITA | 90.6 | 81.8 | 10.8 |
| EBITA margin | 11.3% | 10.1% | |
| NPAT (pre goodwill amortisation) | 54.1 | 39.9 | 35.6 |
| NPAT (post goodwill amortisation) | 33.4 | | |
| EPS (pre goodwill amortisation) (cents) | 10.8 | 7.9 ² | 36.7 |
| EPS (post goodwill amortisation) (cents) | 6.6 | | |
| DPS (cents) ³ | 7.5 | | |

Notes:

- Comparatives from Pacific Brands prospectus dated 1 March 2004
- This has been calculated from an issued capital base of 503,000,003 ordinary shares
- Represents interim dividend announced for the half year – franked to 100% for Australian residents on tax paid at 30%. Impacts of changes in interest and goodwill are discussed in Appendix 1.

- EBITA ↑ 10.8%
- EBITA Margin ↑ from 10.1% to 11.3%

Key Drivers of Result

- Sales decline of 1.6% impacted by:
 - Combined growth in major brands of 3.5% offset by sporting brands
 - Volatile retail market in our categories
 - Weaker December quarter sales
 - Increase in direct sourcing by Retailers
 - Bike recall
 - Weakness in Outerwear and Sport
 - Deflationary impact of currency

Key Drivers of Result - continued

- EBITA growth of 10.8% over HY04 influenced by:
 - Strong earnings growth across all Groups except Outerwear and Sport
 - Continued focus on margin improvement
 - Brave New Way operational efficiencies
 - Improved sourcing and logistics out of China
 - Currency benefits offset by increases in freight, distribution, cotton and labour rates

Summary Statement of Cash Flow

| Half Year ended 31 December (A\$ million) | HY05 | HY04 |
|---|--------|--------|
| EBITDA | 98.2 | 90.1 |
| Net capital expenditure | (8.5) | (9.3) |
| Movement in other operating net assets | (88.9) | (22.6) |
| Operating cash flow | 0.8 | 58.2 |
| Net borrowing costs | (15.5) | (22.0) |
| Income taxes paid | (20.7) | (17.0) |
| Net operating cash flow | (35.4) | 19.2 |

- Cash flow impacted by higher inventory levels
- Minimal capital expenditure requirement across business

Summary Balance Sheet

| (A\$ million) | HY05 | Proforma HY04 |
|-------------------------------|----------------|----------------------|
| Working capital | 377.5 | 339.1 |
| Property, plant and equipment | 173.0 | 176.6 |
| Intangibles | 1,179.0 | 1,181.8 |
| Other | (36.0) | (47.6) |
| Total capital employed | 1,693.5 | 1,649.9 |
| Net debt | 447.9 | 466.5 |
| Equity | 1,245.6 | 1,183.4 |
| Net debt / equity (%) | 36.0% | 39.4% |

Working Capital

| (A\$ million) | HY05 | HY04 |
|------------------------|--------------|--------------|
| Trade Receivables | 185.8 | 184.1 |
| Inventories | 293.4 | 247.7 |
| Trade Creditors | (101.7) | (92.7) |
| Working Capital | 377.5 | 339.1 |

○ Issues

- Cyclical
- China entering the WTO
- Timing of Chinese New Year
- Changing retailer requirements

Interim Dividend

- Interim dividend of 7.5 cents per share
 - Record date: 4 March 2005
 - Payment date: 1 April 2005
 - 100% franking for Australian shareholders at 30% tax rate
- Continued commitment to a payout of at least 60% to 70% of net profit (pre goodwill amortisation)

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Paul Moore, Chief Executive Officer



Operating Group Performance



Underwear & Hosiery

| Half Year ended 31 December (A\$m) | HY05 | HY04 | Change % |
|------------------------------------|-------|-------|----------|
| Sales | 333.6 | 341.8 | ↓ 2.4% |
| EBITA | 46.6 | 41.8 | ↑ 11.5% |
| EBITA margin (%) | 14.0% | 12.2% | |

Key drivers of result

- **Double digit sales growth in Bonds**
 - Brand positioning, increased brand spend and marketing support
- **Sales**
 - Weaker in Holeproof and Intimate Apparel brands
 - Reduction in unbranded sales
- **Margin improvement through**
 - Cost management and brand development
 - Continued benefits from Kolotex business integration

Outerwear & Sport

| Half Year ended 31 December (A\$m) | HY05 | HY04 | Change % |
|------------------------------------|-------|-------|----------|
| Sales | 147.1 | 167.0 | ↓ 11.9% |
| EBITA | 13.2 | 18.7 | ↓ 29.4% |
| EBITA margin (%) | 9.0% | 11.2% | |

Key drivers of result

- **In process of repositioning the business as previously stated**
- **Challenges in the sporting equipment market**
- **Impact of bike recall**
- **Need to strengthen branding**
- **Everlast positioned for growth**

Home Comfort

| Half Year ended 31 December (A\$m) | HY05 | HY04 | Change % |
|------------------------------------|-------|-------|----------|
| Sales | 155.8 | 149.6 | ↑ 4.1% |
| EBITA | 17.5 | 13.6 | ↑ 28.7% |
| EBITA margin (%) | 11.2% | 9.1% | |

Key drivers of result

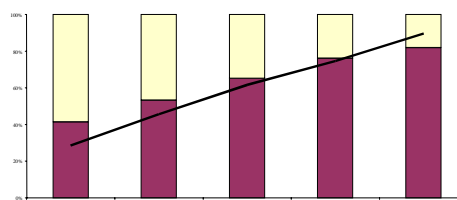
- Sales growth at Tontine over 14%
- Innovation in the development of new foam products
- Strong result from flooring
- Growth in bedding sales

Footwear

| Half Year ended 31 December (A\$m) | HY04 | HY03 | Change % |
|------------------------------------|-------|-------|----------|
| Sales | 142.3 | 134.7 | ↑ 5.6% |
| EBITA | 17.9 | 13.2 | ↑ 35.6% |
| EBITA margin (%) | 12.6% | 9.8% | |

Key drivers of result

- Double digit growth in Hush Puppies and Grosby
- Continued focus on branded sales
- Brand support through advertising
- Acquisition of licenced brands



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Trading Update and Outlook



Trading Update and Full Year Outlook

Market Environment

- Consumer confidence
- \$ AUD
- Tariffs

Key profit growth drivers for FY05

- Brand extensions
- Continued focus on branded product sales
- Increasing advertising and marketing expenditure
- Acquisitions
- Brave New Way

Outlook for FY05

- Volatile Retail environment
- Continued focus on margin improvement
- Achieve profit targets as previously stated

Questions



Appendix 1

The reduction in interest expense of \$8 million before tax was the result of several factors:

1. The 2 April 2004 re-financing resulted in reduction in interest rates on debt (\$3 million)
2. A reduction in deferred borrowing costs, as a result of restating borrowing costs on 2 April 2004 (\$2 million); and
3. Interest charges for early repayment of subordinated debt on 31 December 2003 (\$3 million).

A change in structure on 2 April 2004 resulted an increased goodwill amortisation charge of \$16.6 million.